

## Agenda

### Delivery System Transformation Committee

December 9, 2021 4:30–6:00 pm

Online Click Here: [Click here to join the meeting](#)

Phone: +1 971-254-1254

Conference ID: 949 160 821#

<b>1. Welcome and Introductions</b>	<b>Beck Johnson</b> , Olalla Center	<b>4:30</b>
<b>2. Transformation Update</b>	<b>Melissa Isavoran</b> , IHN-CCO	<b>4:35</b>
<b>3. 1115 Waiver</b>	<b>Bill Bouska</b> , IHN-CCO	<b>4:45</b>
<b>4. Safe and Inclusive Spaces Training</b>	<b>Beck Johnson</b> , Olalla Center	<b>5:05</b>
<b>5. Wrap Up</b> <ul style="list-style-type: none"><li>• Announcements</li><li>• Next Meeting: January 6, 2022</li></ul>	<b>Beck Johnson</b> , Olalla Center	<b>5:55</b>
<b>6. Parking lot</b> <ul style="list-style-type: none"><li>• Spreading promising best practices</li></ul>		

Acronym	Meaning
ACEs	Adverse Childhood Experiences
APM	Alternative Payment Methodology
CAC	Community Advisory Council
CCO	Coordinated Care Organization
CEO	Chief Executive Officer
CHIP	Community Health Improvement Plan
CHW	Community Health Worker
COO	Chief Operations Officer
CRC	Colorectal Cancer
DST	Delivery System Transformation Committee
ED	Emergency Department
EHR	Electronic Health Records
ER	Emergency Room
HE	Health Equity
HN	Health Navigator
HRS	Health Related Services
IHN-CCO	InterCommunity Health Network Coordinated Care Organization
LCSW	Licensed Clinical Social Worker
MOU	Memorandum of Understanding
OHA	Oregon Health Authority
PCP	Primary Care Physician
PCPCH	Patient-Centered Primary Care Home
PMPM	Per Member Per Month
PSS	Peer Support Specialist
PWS	Peer Wellness Specialist
RFP	Request for Proposal
RHIC	Regional Health Information Collaborative
RPC	Regional Planning Council
SDoH	Social Determinants of Health
SHP	Samaritan Health Plans
SHS	Samaritan Health Services
SOW	Statement of Work
TI	Trauma Informed
THW	Traditional Health Worker
TQS	Transformation and Quality Strategy
UCC	Universal Care Coordination
VbP	Value Based Payments
WG	Workgroup

## Delivery System Transformation (DST) Pilots

Acronym	Project	Sites	Counties	Start	End
BRAVE	Bravery Center	Olalla Center	Lincoln	1/1/20	12/31/21
CCP	CommCard Program	The Arc of Benton County	Benton, Lincoln, Linn	1/1/21	12/31/22
CDP	Community Doula Program	Heart of the Valley Birth & Beyond	Benton, Lincoln, Linn	1/1/21	12/31/22
CSUP	Culture of Supports	North End Senior Solutions	Lincoln	1/1/21	12/31/22
DEC	Disability Equity Center	Disability Equity Center	Benton, Lincoln, Linn	1/1/21	12/31/22
ENLACES	ENLACES	Casa Latinos Unidos	Linn	1/1/21	12/31/21
HHT	Healthy Homes Together	Albany Partnership for Housing, Family Tree Relief Nursery	Linn	1/1/21	12/31/22
HUBV	Hub City Village	Creating Housing Coalition	Linn	1/1/20	12/31/22
HVOST	Hepatitis C Virus Outreach Screening & Treatment	Lincoln County Health and Human Services, Confederated Tribes of the Siletz Indians	Lincoln	1/1/21	12/31/21
IFCW	Integrated Foster Child Wellbeing	Samaritan Health Services	Benton, Lincoln, Linn	1/1/19	12/31/22
LCCOR	Linn County Crisis Outreach Response	Family Assistance and Resource Center Group	Linn	1/1/21	12/31/21
MHHC	Mental Health Home Clinic	Samaritan Health Services, Linn County Mental Health, C.H.A.N.C.E.	Linn	1/1/21	12/31/22
NPSH	Navigation to Permanent Supportive Housing	Lincoln County Sheriff's Office	Lincoln	1/1/20	12/31/22
OBFY	Overcoming Barriers, Foster Youth	CASA-Voices for Children	Benton	10/1/21	12/31/22
POH	Partnership for Oral Health	Capitol Dental Care	Linn	1/1/21	12/31/21
PUENTE	PUENTES: Improving Language Access and Culturally Appropriate Messaging	Casa Latinos Unidos (CLU)	Benton, Linn	10/1/21	12/31/22
SKIL	Skills and Connections to Support Housing	Corvallis Housing First	Benton	1/1/20	12/31/21
WINS	Wellness in Neighborhood Stores	OSU Center for Health Innovation, Linn County Public Health	Linn	1/1/20	12/31/22
WtoS	Wellness to Smiles	Advantage Dental from DentaQuest	Lincoln	1/1/20	12/31/21

# Delivery System Transformation Committee (DST) 2021 Calendar

January	7	Strategic Planning: Overview and Charter		
	21	Strategic Planning: Charter, Workgroups, Engagement		
February	4	HSP0	PWST	Strategic Planning: UCC & Health Equity
	18	DOUL	RDUC	Strategic Planning: UCC Workgroup
March	4	Strategic Planning: Pilots/RFP		
	18	Pilot Updates	Strategic Planning: Request for Proposal (RFP)	
April	1	RFP Decisions		
	15	Finalizing RFP		
	29	Workgroup Updates	RFP Final Decisions	
May	13	Proposal Criteria/Scorecard Review		
	27	Board Update	LOI Discussion	Scoring Matrix

June	10	Intern Presentations	LOI Decisions		
	24	Transformation Update	Pilot Updates		
July	8	Transformation Update	Pilot Updates		
	22	CANCELLED			
August	5	Proposal Decisions (RFP2)			
	12	Proposal Presentations (RFP1)			
	<b>August 19: Regional Planning Council for Pilot Final Approval (RFP2)</b>				
	19	Proposal Presentations (RFP1)			
September	2	Proposal Presentations (RFP1)			
	16	Proposal Decisions (RFP1)			
	30	Workgroup Updates			
October	<b>October 7: Regional Planning Council for Pilot Final Approval (RFP1)</b>				
	14	Trauma Informed Care Facilitated Discussion			
	28		Pilot Updates		
Nov	18	Pilot Updates	Tentative miscellaneous		
Dec	9	Safe and Inclusive Spaces Training			

## KEY

Tentative closeout	Booked closeout
Tentative RFP	Booked RFP
Tentative strategic planning	Booked strategic planning
Tentative miscellaneous	Booked miscellaneous
Tentative training	Booked training
Tentative update	Booked update
Tentative workgroup	Booked workgroup

**Minutes**  
**Delivery System Transformation Committee (DST)**

November 18, 2021 4:30-6:00 pm

Microsoft Teams (Online)

<b>Present</b>			
<b>Chair:</b> Not present	Lance Linden	Dick Knowles	Gabe Parra
Allison Hobgood	Linda Mann	Carissa Cousins	Bettina Schempf
Deb Fell-Carlson	Emma Chavez	Stacey Bartholomew	Jay Yedziniak
Melissa Isavoran	Joell Archibald	Missy Cheyney	Paige Jenkins
Roslyn Burmood	Diedre Greene	Alicia Bublitz	Allison Hellums
Andrea Myhre	Larry Eby	Elizabeth Hazlewood	Danae Wahlert
Jeanette Campbell	Sadie Peterson	Charissa Young-White	Marci Howard
Rebekah Fowler	Britny Chandler		

**Welcome and Introductions**

- Beginning in 2022, invitations will be sent out for this meeting. Sadie will create this invite and will send it out to everyone on the current list serve (the list of everyone that attends) after our December 2021 DST meeting.

**Transformation Update**

- The 2022 IHN contract has been signed and returned to OHA. Every year, each CCO receives an updated contract with additional work and reporting requirements.
- There are waiver papers available for the public to view and provide feedback on.
  - Feedback can be provided to OHA directly or to IHN if you do not want to provide this to OHA directly.
  - Links to access these waiver papers will be sent out in a power point attached to the Friday follow-up.
- IHN just submitted an update to the THW workforce integration plan.
- Connect Oregon Workgroup.
  - Workgroup for Unite Us.
  - Wanting to re-launch this workgroup in the communities and get the platform to work for us and our members.
  - IHN has seen challenges with getting some people up and going in the system and also challenges getting other people to accept referrals from this platform.

**Pilot updates**

- Integrated Forster Child Wellbeing
  - “Encompass, Care Coordination for Children”.
  - Started in Jan 2019 and still going.
  - Successes:
    - Met 2020 metrics
    - Weekly key partner meeting (CCOs, DCOs, MH, and others).
    - Added Lincoln County in 2021.
    - Integrated all tracking into Epic.

## **Minutes**

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- Every family with a child in care gets a notebook. This notebook stays with the child, providing information as the child may move from home to home. This notebook can also go back to the biological family so that the family can have insight on what has been happening.
- Challenges
  - Medical insurance- having trouble getting kids into the right medical care.
  - Dental insurance barriers.
  - Information sharing is always a problem.
  - Staffing.
  - In-home placements.
- Sustainability
  - Working with IHN on alternate payment methodology, per member per month payment options.
  - Possible use of new billing codes for 2022.
- Opportunities
  - American Academy of Pediatrics recommendations for children in foster care.
  - IDENTITY information sharing platform.
- Community Doula Program
  - Aims to recruit, train, and reimburse birth doulas to serve the pregnant members of IHN.
  - Birth doulas create relationships starting in the 3<sup>rd</sup> trimester, have two prenatal appointments, attend the birth, and have 2-4 visits after birth.
  - Highlights
    - 2021 highest CDP referrals.
    - Successful outreach with public health nurses in Linn & Lincoln.
    - 9 safe sleep baby bundles processed.
    - Collaboration with Every Mother Counts.
    - Completed 2 more doula trainings this year (22 doulas trained).
    - Just started providing services in jails.
  - Successes
    - Increase in referrals from Lincoln county.
    - Increase in referrals from east Linn county.
    - Increase in successes in breast feeding for mothers supported by a doula.
  - Challenges
    - Reimbursement.
      - Global codes have not recently been a problem, but FFS codes have been hit or miss to get paid.
    - In the last training, there was a 50% attrition rate due to the vaccination requirement.
  - Goals
    - 10% referral rate in East Linn County.
    - 10% referral rate in Lincoln County.

## **Minutes**

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- Safe sleep resources.
- Sustainability
  - Donation button on new website.
  - Awarded funding from Oregon Community Foundation.
  - Contracted with Nurture Oregon for services and program support.
  - Presented to Samaritan Foundation.

#### **Workgroup Discussion**

- Sustainability Workgroup
  - Goal: to discuss and address barriers and share best practices.
  - Kickoff Jan 2022.
  - DST workgroup- would like past pilot participation as well as current pilot participation.
  - Reach out to [transformation@samhealth.org](mailto:transformation@samhealth.org) to be included.
- Community Training Collaborative
  - Assess training offerings.
  - Identify gaps in trainings offered and develop a plan to build training opportunities.

#### **Wrap Up**

- Announcements
- Next meeting: December 9<sup>th</sup> (off normal schedule due to Christmas)

# **2022-2027 1115 Waiver Renewal**

**Delivery System Transformation**

**December 9, 2021**

**Bill Bouska, Director Government Relations**  
**[wbouska@samhealth.org](mailto:wbouska@samhealth.org)**

InterCommunity   
Health Network CCO



# 1115 Waiver Overview

- Waivers allow states to modify Federal regulations
- Original Waiver in 1994 established the Oregon Health Plan
- 2012 Waiver established the Coordinated Care Model and CCOs
- Waivers need to be renewed every five years
- Oregon's Medicaid program \$19.8 Billion, 73% FF, 8% GF, 19% OF

# OHA Goals

## A Pathway to Health Equity

- Ensuring Access to Health Insurance for All People in Oregon
- Improving health outcomes by streamlining life and coverage transitions
- Value-based global budget
- Incentivizing equity care
- Focused equity investments

# Ensuring Access to Health Insurance for All People in Oregon

## Strategies

- Continuous enrollment for kids, birth until sixth birthday
- Two-year continuous enrollment for everyone else, even if income changes
- Link SNAP eligibility with OHP eligibility
- Allow applicants to self attest their income

# Improving health outcomes by streamlining life and coverage transitions

## Strategies

- Retain or extend benefits to youth eligible for Medicaid upon entering the juvenile corrections system
- Provide limited OHP benefits and CCO enrollment and transition services for OHP members released from OSH and prison 90 days pre-release
- Provide limited OHP benefits and CCO enrollment for OHP members in jail or local corrections facility
- Extend eligibility for Youth with Special Health Care Needs up to age 26
- Provide defined set of SDoH services based on transition related criteria
- Expand the infrastructure of THWs outside the medical model
- Provide capacity building payments to community-based organizations

# Value-Based Global Budget

## Strategies

- Base budget (capitation rate) based on 5 years of utilization and spending, while still looking at recent trends and population risk
- Include Health Related Services spending as medical spend
- Trend the base rate forward over 5 years based on the new statewide health care cost growth target and other targeted adjustments without resetting the base budgets each year
- Increase predictability of costs through closer management of pharmacy costs
- Increase reporting by CCOs on access, quality, and outcomes
- Increase financial reporting and monitor utilization and spending

# Incentivizing Equitable Care

## Strategies

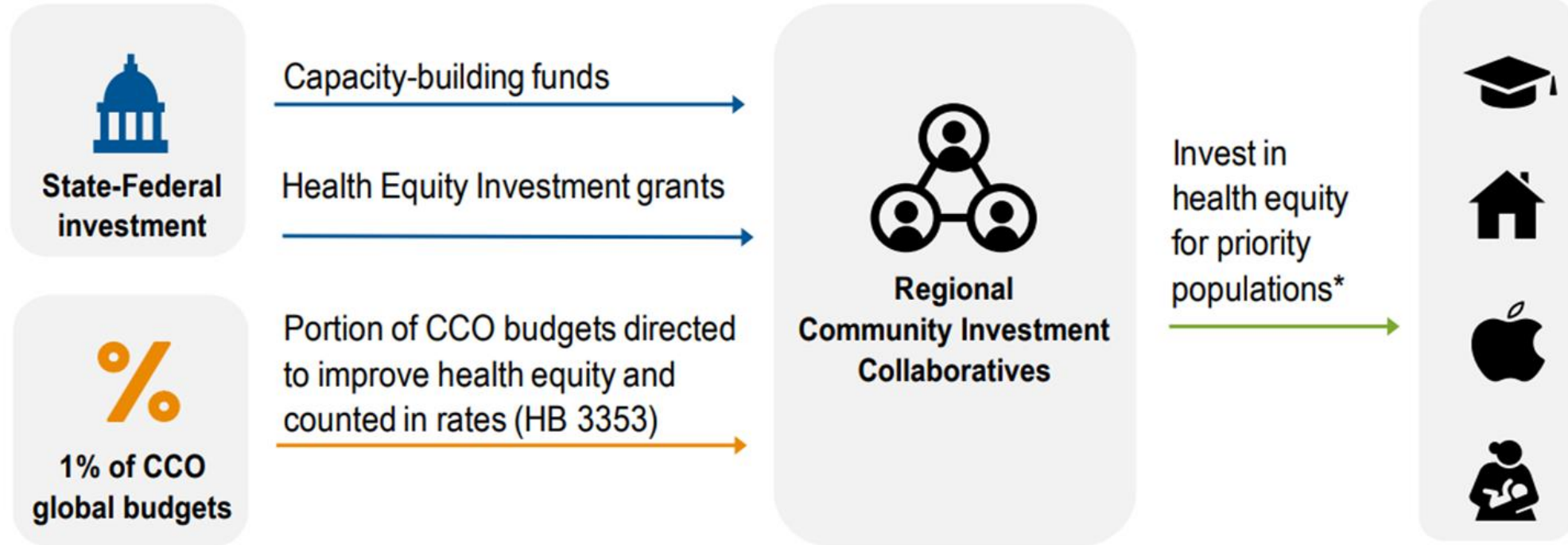
- Redefine the Quality Incentive Metric Program to prioritize health equity
- Set of upstream metrics focused on supporting health equity for 5 years
- Set of downstream metrics from CMS Medicaid Adult and Child Core Sets
- Redistribute decision-making power among communities
- Rethink the incentive structure to better advance equity

# Focused Equity Investments

## Strategies

- Upfront Federal investment to support closing the equity gap
- CCO spending on health equity counted as medical claims
- Invest federal funds toward infrastructure to support health equity interventions
  - Build capacity for community-led health equity investments, create Community Investment Collaboratives
  - Resource statewide infrastructure to support community-led health equity investments
- CICs will manage CCOs community funds
- Federal funds will be used to grant health equity investments through CICs
- Federal funds will be used for statewide health equity investments

# Proposed Community Investment Collaboratives could leverage multiple sources of funding



\* Populations and communities who have been most harmed by historic and contemporary injustices and health inequities, including but not limited to Oregon's nine federally-recognized tribes and Tribal communities; Latino/a/x, Black/African American, Asian, Pacific Islander, and American Indian/Alaska Native populations, and other communities of color; people with disabilities; people with limited English proficiency; and immigrants and refugee communities.



# Discussion

Here is the [draft application](#)

Here is the link to [public comment](#)

Public comment is available starting December 7, 2021, and ends January 6<sup>th</sup>, 2022

