

# Agenda

## Delivery System Transformation Committee

November 10, 2022 4:30 – 6:00 pm

Join Zoom Meeting

<https://zoom.us/j/98244044769>

Meeting ID: 982 4404 4769

Phone: +16694449171,,98244044769# US

- |                                     |   |             |
|-------------------------------------|---|-------------|
| <b>1. Welcome and Introductions</b> | <b>Renee Smith</b> , Family Tree Relief Nursery | <b>4:30</b> |
| <b>2. Transformation Update</b>     | <b>Beck Fox</b> , IHN-CCO                       | <b>4:45</b> |
| <b>3. Racial Equity Workshop</b>    | <b>Angel Harris</b>                             | <b>4:50</b> |
| <b>4. Adjourn</b>                   | <b>Renee Smith</b> , Family Tree Relief Nursery | <b>6:00</b> |
- Next Meetings:
    - Racial Equity Workshop with Angel Harris**
      - December 8, 2022
      - January 12, 2022

| Acronym | Meaning   |
|---------|---|
| ACEs    | Adverse Childhood Experiences                               |
| APM     | Alternative Payment Methodology                             |
| CAC     | Community Advisory Council                                  |
| CCO     | Coordinated Care Organization                               |
| CEO     | Chief Executive Officer                                     |
| CHIP    | Community Health Improvement Plan                           |
| CHW     | Community Health Worker                                     |
| COO     | Chief Operations Officer                                    |
| CRC     | Colorectal Cancer   |
| DST     | Delivery System Transformation Committee                    |
| ED      | Emergency Department  |
| EHR     | Electronic Health Records                                   |
| ER      | Emergency Room  |
| HE      | Health Equity   |
| HN      | Health Navigator  |
| HRS     | Health Related Services                                     |
| IHN-CCO | InterCommunity Health Network Coordinated Care Organization |
| LCSW    | Licensed Clinical Social Worker                             |
| MOU     | Memorandum of Understanding                                 |
| OHA     | Oregon Health Authority                                     |
| PCP     | Primary Care Physician                                      |
| PCPCH   | Patient-Centered Primary Care Home                          |
| PMPM    | Per Member Per Month  |
| PSS     | Peer Support Specialist                                     |
| PWS     | Peer Wellness Specialist                                    |
| RFP     | Request for Proposal  |
| RHIC    | Regional Health Information Collaborative                   |
| RPC     | Regional Planning Council                                   |
| SDoH    | Social Determinants of Health                               |
| SHP     | Samaritan Health Plans                                      |
| SHS     | Samaritan Health Services                                   |
| SOW     | Statement of Work   |
| TI      | Trauma Informed   |
| THW     | Traditional Health Worker                                   |
| TQS     | Transformation and Quality Strategy                         |
| UCC     | Universal Care Coordination                                 |
| VbP     | Value Based Payments  |
| WG      | Workgroup   |

## Delivery System Transformation (DST) Pilots and Workgroups

| Acronym           | Project   | Sites  | Counties              | Start    | End      |
|-------------------|---|--|-----------------------|----------|----------|
| ARCC              | Arcoiris Cultural   | Olalla Center  | Lincoln               | 1/1/22   | 12/31/22 |
| CCP               | CommCard Program  | The Arc of Benton County                                   | Benton, Lincoln, Linn | 1/1/21   | 12/31/22 |
| CDP               | Community Doula Program   | Heart of the Valley Birth & Beyond                         | Benton, Lincoln, Linn | 1/1/21   | 12/31/22 |
| CRPS              | Culturally Responsive Peer Services                                     | Family Tree Relief Nursery                                 | Benton, Linn          | 1/1/22   | 12/31/22 |
| CSUP              | Culture of Supports   | North End Senior Solutions                                 | Lincoln               | 1/1/21   | 12/31/22 |
| DBHS              | Decolonizing Behavioral Health Supports                                 | Corvallis Daytime Drop-in Center                           | Benton, Lincoln, Linn | 1/1/22   | 12/31/22 |
| DDDW              | Developing a Diverse Dental Workforce                                   | Capitol Dental Group P.C.                                  | Benton, Linn          | 1/1/22   | 12/31/22 |
| DEC               | Disability Equity Center  | Disability Equity Center                                   | Benton, Lincoln, Linn | 1/1/21   | 12/31/22 |
| DSDP              | Depression Screenings in Dental Practices                               | Advantage Dental Services                                  | Benton, Lincoln, Linn | 4/1/22   | 12/31/22 |
| EASYA             | Easy A  | Old Mill Center for Children and Families                  | Benton                | 1/1/22   | 6/30/23  |
| HHT               | Healthy Homes Together  | Albany Partnership for Housing, Family Tree Relief Nursery | Linn                  | 1/1/21   | 12/31/22 |
| HUBV              | Hub City Village  | Creating Housing Coalition                                 | Linn                  | 1/1/20   | 12/31/22 |
| IFCW              | Integrated Foster Child Wellbeing                                       | Samaritan Health Services                                  | Benton, Lincoln, Linn | 1/1/19   | 12/31/22 |
| MHHC              | Mental Health Home Clinic   | SHS, Linn County Mental Health, C.H.A.N.C.E.               | Linn                  | 1/1/21   | 12/31/22 |
| NAMRX             | Namaste Rx  | Namaste Rx LLC   | Benton, Lincoln, Linn | 2/1/22   | 12/31/22 |
| NPSH              | Navigation to Permanent Supportive Housing                              | Lincoln County Sheriff's Office                            | Lincoln               | 1/1/20   | 12/31/22 |
| OBFY              | Overcoming Barriers, Foster Youth                                       | CASA-Voices for Children                                   | Benton                | 10/1/21  | 12/31/22 |
| PBHT              | Pathfinder Behavioral Health Transformation                             | Pathfinder Clubhouse                                       | Benton, Lincoln, Linn | 1/1/22   | 12/31/22 |
| PCPT              | Primary Care Physical Therapy   | Lebanon Community Hospital                                 | Linn                  | 1/1/22   | 12/31/22 |
| PEERC             | Peer Enhanced Emergency Response  | C.H.A.N.C.E.   | Linn                  | 1/1/22   | 12/31/22 |
| PSHR              | PSH Respite and Housing Case Mgmt                                       | Corvallis Housing First                                    | Benton                | 1/1/22   | 6/30/23  |
| PSLS              | Pain Science Life Stories   | Oregon Pain Science Alliance                               | Benton, Lincoln, Linn | 1/1/22   | 6/30/23  |
| PUENTE            | PUENTES: Improving Language Access and Culturally Appropriate Messaging | Casa Latinos Unidos  | Benton, Linn          | 10/1/21  | 12/31/22 |
| TTH               | Therapeutic Treatment Homes   | Greater Oregon Behavioral Health Inc.                      | Benton, Lincoln, Linn | 1/1/22   | 12/31/22 |
| WINS              | Wellness in Neighborhood Stores   | OSU, Linn County Public Health                             | Linn                  | 1/1/20   | 12/31/22 |
| WVC               | Women Veterans Cohort   | Red Feather Ranch  | Benton, Lincoln, Linn | 10/1/21  | 12/31/22 |
| <b>Workgroups</b> |   |  |                       |          |          |
| COWG              | Connect Oregon Workgroup  | InterCommunity Health Network CCO                          | Benton, Lincoln, Linn | 5/1/21   | present  |
| HEWG              | Health Equity Workgroup   | InterCommunity Health Network CCO                          | Benton, Lincoln, Linn | 5/1/15   | present  |
| SDoHWG            | Social Determinants of Health Workgroup                                 | InterCommunity Health Network CCO                          | Benton, Lincoln, Linn | 11/16/17 | present  |
| SUSTWG            | Sustainability Workgroup  | InterCommunity Health Network CCO                          | Benton, Lincoln, Linn | 1/26/22  | present  |
| THWWG             | Traditional Health Workers Workgroup                                    | InterCommunity Health Network CCO                          | Benton, Lincoln, Linn | 5/21/13  | present  |

# Delivery System Transformation Committee (DST) 2022 Calendar

|          |    |  |   |  |         |
|----------|----|--|---|--|---------|
| January  | 6  | Strategic Planning: Overview and Charter       |   |  |         |
|          | 20 | Strategic Planning: Roles and Responsibilities |   |  |         |
| February | 3  | POH  | Strategic Planning: Priority Areas/Message of DST |  |         |
|          | 17 | HVOST  | WtoS  | Strategic Planning: DST History/Stakeholders |         |
| March    | 3  | BRAVE  | ENLACES   | Strategic Planning: Workgroups               |         |
|          | 17 | LCCOR  | Strategic Planning: Pilots through the Ages       |  |         |
|          | 31 | Strategic Planning: Request for Proposal (RFP) |   |  |         |
| April    | 14 | RFP Decisions                                  |   |  |         |
|          | 28 | SDoH WG  | THW WG  | HE WG  | SUST WG |
| May      | 12 | Board Update                                   | Workgroup Discussion                              |  |         |
|          | 26 | Review Proposal Slides                         |   | DST Chair Discussion                         |         |

|           |   |  |               |  |  |
|-----------|---|--|---------------|--|--|
| June      | 9   | Letter of Intent Decisions               |               |  |  |
|           | 23  | Board Update                             | Pilot Updates |  |  |
| July      | 7   | Pilot Updates                            |               |  |  |
|           | 21  | Small RFP Decisions                      |               |  |  |
| August    | <b>Regional Planning Council for Small RFP Final Approval</b> |  |               |  |  |
|           | 4   | Large RFP Proposal Presentations         |               |  |  |
|           | 11  | Large RFP Proposal Presentations         |               |  |  |
|           | 18  | Large RFP Proposal Presentations         |               |  |  |
| September | 1   | Large RFP Decisions                      |               |  |  |
|           | 15  | Oregon Center for Health Innovation      |               |  |  |
|           | 29  | Workgroup Updates                        |               |  |  |
| October   | <b>Regional Planning Council for Large RFP Final Approval</b> |  |               |  |  |
|           | 13  | Oregon Center for Health Innovation      |               |  |  |
|           | 27  | Waiver Update: KZP/MI                    | Pilot Updates |  |  |
| Nov       | 10  | Health Equity Workshop with Angel Harris |               |  |  |
| Dec       | 8   | Health Equity Workshop with Angel Harris |               |  |  |

## KEY

|                              |                           |
|------------------------------|---------------------------|
| Tentative closeout           | Booked closeout           |
| Tentative RFP                | Booked RFP                |
| Tentative strategic planning | Booked strategic planning |
| Tentative miscellaneous      | Booked miscellaneous      |
| Tentative training           | Booked training           |
| Tentative update             | Booked update             |
| Tentative workgroup          | Booked workgroup          |

Minutes  
 Delivery System Transformation Committee (DST)  
 October 27, 2022 4:30-6:00 pm  
 Microsoft Teams (Online)

| <b>Present</b>            |                  |                |                        |
|---------------------------|------------------|----------------|------------------------|
| <b>Chair:</b> Renee Smith | Melissa Isavoran | Beck Fox       | Alicia Bublitz         |
| Deb Fell-Carlson          | Allison Hobgood  | Ashley Hoffman | Danny Magana           |
| Dick Knowles              | Karen Weiner     | Adam Shanks    | Laurel Schwinabart     |
| Loretta Cordova           | Mike Jerpbak     | Mica Contreras | Paige Jenkins          |
| Paulina Kaiser            | Annie McDonald   | Rebekah Fowler | Diana Teem             |
| Rolly Kinney              | Sara Jameson     | Larry Eby      | Sharna Prasad          |
| Stacey Bartholomew        | Alex Llumiguina  | Erin Sedlacek  | Emma Chavez            |
| LaLori Lager              | Susan Trachsel   | Annie McDonald | Kristty Zamora-Polanco |

**Transformation Update – Beck Fox**

- IHN-CCO has open positions posted, replacement positions, and new positions to create growth
- November and December meeting will be part of racial equity workshop – both meetings will be on Zoom, and only 1 meeting for these 2 months due to holiday

**1115 Waiver Update on Health- Melissa Isavoran**

- Waiver usually 5 years – negotiated with CMC
- \$1.1 billion comes with approval, approved on 9/28/2022 for (2022-2027)
- 5 years continuous enrollment for members though age 5
- 2 years continuous coverage for members age 6+
- HRSN benefits (health related social needs) (housing and nutrition) approval:
  - Eligible population:
    - People experiencing homelessness or at risk
    - Youth with special needs up to age 26
    - Youth who are child welfare involved
    - Older adults who have both Medicaid and Medicare health insurance
    - Adults and youth leaving justice system
    - Adults leaving state hospital
- HRSN Benefits include Housing, Food, Climate
- Waiver components still under review:
  - Community Investment Collaboratives, Tribal related requests, Pre-release coverage for justice-involved populations, Pre-release coverage for state hospital patients

**Pilot Updates**

**Navigation and Permanent Supportive Housing**

- FUSE (frequent users system engagement)
- Captures and leverages the strength of existing programs by creating an advanced system for coordination of care and referrals

Minutes  
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- Different housing options available for FUSE eligible patients
  - Coastal Phoenix Rising:
    - Structured living environment that supports a range of referrals. Coastal Phoenix Rising campus includes individual living spaces, shared meeting spaces, hospitality room.
  - Samaritan House:
    - Housing option that provides an apartment like setting for families when one parent is FUSE eligible.
    - Case manager led classes for parents available as well as childcare.
- Next steps include continued community engagement (including resources and partners), identifying a referral system that is HIPAA/42CFR compliant, ensure future funding

#### Decolonizing Behavioral Health Supports

- Serves Linn, Benton, Lincoln County
- Decrease systemic barriers and promote increased health equity through direct support

#### Easy A

- Created a Curriculum for schools
  - Contains 12 health modules (mental health, sexual identity, physical health, etc.)
- Curriculum is being completed currently by 23 educators including 5 educators from outside Oregon (including East Coast and Canada)
- Upcoming conference presentations to discuss curriculum
- Needs a Moda Health contact
  - Trying to compare health metrics for current and future status
    - Possibly found a contact from another member in DST meeting.

#### Arcoíris Cultural

- Part of the Olalla center, Newport
- Provides culturally specific services and resources to Latinx and indigenous Mesoamerican communities of Lincoln County
  - About building and creating a safe space for new immigrants

**FOR IMMEDIATE RELEASE**

Media contact: Stephanie Wiegman, 541-768-7743,  
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**IHN-CCO's Delivery System Transformation Committee approves funding for new pilot projects**

(CORVALLIS, ORE. – Oct. 26, 2022) – InterCommunity Health Network Coordinated Care Organization's (IHN-CCO's) Delivery System Transformation Committee approved funding more than \$1 million in funding to support 11 unique pilot programs. The committee is comprised of community partners representing a range of sectors, largely in social services and health care. The focus is on building and supporting transformational initiatives that address health inequities and center around community needs.

Pilots are selected from a competitive request for proposals process. The goals are to achieve better quality health care, lower costs, increase access to services and reduce staff burnout. To be considered for funding, pilot projects must address at least one of the health impact areas in the Community Health Improvement Plan, developed by IHN-CCO's Community Advisory Council. For 2022, the priority areas were access, behavioral health and social determinants of health.

Five of the pilot projects began in fall 2022. These include Amplifying Voices, Health Navigation Station, The Health Collective, Transitioning Into a Home and Walk n' Roll.

**Amplifying Voices**, Samaritan Health Services' ArtsCare Program: Use art-as-healing activities to support the mental health and wellness of underserved teens in Lincoln County, while focusing on empowerment, learning healthy coping skills and community building. Teens will help create a public art piece with the guidance of professional artists and project mentors.

**Health Navigation Station**, St. Martin's Episcopal Church: Improve access to health technology for low-income and unhoused community members in Linn County. Through a dedicated kiosk with a supportive coach, members can make and track appointments, check email from providers, learn about health-related topics, access transportation and more.

**The Health Collective**, Samaritan Physical Rehabilitation - Lebanon: Empower learning and taking personal action in one's own health. Using materials in both English and Spanish, this pilot will use social media platforms to reach a

multi-cultural, bilingual population and share information about the six pillars of lifestyle medicine: nutrition, physical activity, sleep, health, stress management, avoidance of risky substances and positive social connection.

**Transitioning Into a Home, Furniture Share:** Track and distribute healthy fresh fruit and vegetable boxes, furniture and household items, reduce delivery charges and gather information about community members' healthy living habits. With the support of a dedicated case manager, Transitioning Into a Home aims to research and understand how prevalent furniture and food poverty is in the community.

**Walk n' Roll, Newport 60+ Activity Center:** Help to improve access to the Walk With Ease program, which helps increase strength and balance and decrease pain for seniors with arthritis and other chronic conditions. Community partners will help the pilot reach individuals — whether homebound or mobile — with a program proven to provide many benefits, such as better function, improved mood, quality of life and self-confidence.

The six larger initiatives, set to kick off in January 2023, include End of Life Support, Faith Communities Engaging Health, Overcoming Obstacles to Dental Care, Wellness Care Team, Improving Access with THWs (traditional health workers) and Ahead of the Curve.

**End of Life Support, Samaritan Health Services' Care Hub:** Provide one designated bed (room and board) at the Evergreen Hospice House for unhoused, terminally ill community members in the last stages of the dying process. As specialized practitioners, hospice nurses know that a “good death” means honoring choices, managing anxiety of families and caregivers, controlling symptoms, normalizing the experience and empowering family.

**Faith Communities Engaging Health, Faith Community Health Network:** Support a growing group of dedicated faith community nurses and health ministers from diverse faiths serving faith communities in the context of their faith tradition and/or community at large, bringing health care access to vulnerable and diverse populations in a nontraditional setting. Faith community members have different needs, and trusted faith community nurses and health ministers serving within the faith community can assess the population and meet those needs in a culturally appropriate context.

**Overcoming Obstacles to Dental Care, Capitol Dental Care:** Innovate ways to stabilize patients awaiting dental care, as well as develop preventative measures to reduce the need for extensive dental treatments. This pilot aims to utilize a community health worker as the primary hub of communication and education for care providers and clients. The community health worker will provide additional education, service navigation and assistance to improve the oral health of adults and children with special needs.



**Wellness Care Team, Family Assistance and Resource Center Group:** Provide individualized care to treat the whole person (mentally, physically and emotionally) through street outreach and in-reach at the micro shelter and navigation site. Rather than treat isolated health problems, this program provides care and builds wellness through recognizing the intersecting factors of health and housing.

**Improving Access with THWs, Unity Shelter:** Increase onsite supportive services, provide additional direct assistance and advocacy for individuals in the process of finding primary care, healthy food options and safe, permanent housing. Unity Shelter envisions a community where lack of housing or shelter is rare, brief and nonrecurring, and where all people have a safe and stable place to live, connect and thrive.

**Ahead of the Curve, Olalla Center:** Increase behavioral health care for those impacted by trauma, while promoting increased equity and diversity in the workforce. Considering rampant workforce shortages, Ahead of the Curve will implement a “grow your own” approach, by investing in existing residents of underserved communities who desire to give back by becoming behavioral health clinicians.

IHN-CCO is committed to improving the health of our communities by building on current resources and developing new partnerships. IHN-CCO funds and supports pilots that improve local health care in Benton, Lincoln and Linn counties. Since 2012 IHN-CCO has funded more than 100 pilot projects totaling over \$25 million. Information on current and past pilot projects, including success story highlights, can be found at [IHNtogether.org/transforming-health-care](https://IHNtogether.org/transforming-health-care).

### **About InterCommunity Health Network Coordinated Care Organization**

IHN-CCO was formed in 2012 as a partnership to improve the health outcomes of the people living in Benton, Lincoln and Linn counties, Oregon. The partnership consists of county governments and their public health, mental health and addiction service departments, local health care providers, federally qualified health centers, community-based organizations and more. IHN-CCO serves more than 80,000 Oregon Health Plan members.

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