

Agenda

Delivery System Transformation Committee

August 31, 2023 4:30 – 6:00 pm

[Zoom](#)

1. Welcome and Introductions	Renee Smith, Family Tree Relief Nursery	4:30
2. Transformation Update	Beck Fox, IHN-CCO	4:45
3. Food for Many	Family Tree Relief Nursery	5:10
4. Positive Outcomes for LGBTQ+ Youth	Jackson Street Youth Services	5:25
5. Improving Access to Quality Education	Peaceful Gardens Montessori	5:40
6. Wrap Up	Renee Smith, Family Tree Relief Nursery	5:55

Acronym	Meaning
ACEs	Adverse Childhood Experiences
APM	Alternative Payment Methodology
CAC	Community Advisory Council
CCO	Coordinated Care Organization
CEO	Chief Executive Officer
CHIP	Community Health Improvement Plan
CHW	Community Health Worker
COO	Chief Operations Officer
CRC	Colorectal Cancer
DST	Delivery System Transformation Committee
ED	Emergency Department
EHR	Electronic Health Records
ER	Emergency Room
HE	Health Equity
HN	Health Navigator
HRS	Health Related Services
IHN-CCO	InterCommunity Health Network Coordinated Care Organization
LCSW	Licensed Clinical Social Worker
MOU	Memorandum of Understanding
OHA	Oregon Health Authority
PCP	Primary Care Physician
PCPCH	Patient-Centered Primary Care Home
PMPM	Per Member Per Month
PSS	Peer Support Specialist
PWS	Peer Wellness Specialist
RFP	Request for Proposal
RHIC	Regional Health Information Collaborative
RPC	Regional Planning Council
SDoH	Social Determinants of Health
SHP	Samaritan Health Plans
SHS	Samaritan Health Services
SOW	Statement of Work
TI	Trauma Informed
THW	Traditional Health Worker
TQS	Transformation and Quality Strategy
UCC	Universal Care Coordination
VbP	Value Based Payments
WG	Workgroup

Delivery System Transformation (DST) Pilots and Workgroups

Acronym	Project	Sites	Counties	Start	End
AHEAD	Ahead of the Curve	Olalla Center	Lincoln	1/1/2023	12/31/2023
AMP	Amplifying Voices	SHS ArtsCare Program	Lincoln	9/1/2022	12/31/2023
ARCC	Arcoiris Cultural	Olalla Center	Lincoln	1/1/2022	12/31/2023
CRPS	Culturally Responsive Peer Services	Family Tree Relief Nursery	Benton; Linn	1/1/2022	12/31/2023
CSUP	Culture of Supports	North End Senior Solutions	Lincoln	1/1/2021	12/31/2023
DBHS	Decolonizing Behavioral Health Supports	Corvallis Daytime Drop-in Center	Benton; Lincoln; Linn	1/1/2022	12/31/2024
DEC	Disability Equity Center	Disability Equity Center	Benton; Lincoln; Linn	1/1/2021	12/31/2023
EASYA	Easy A	Sol4ce LLC	Benton	1/1/2022	12/31/2024
EOL	End of Life Support	SHS Population Health/CareHub	Benton; Lincoln; Linn	1/1/2023	12/31/2023
FAITH	Faith Communities Engaging Health	Faith Community Health Network	Linn	1/1/2023	12/31/2023
HEALTH	The Health Collective	Lebanon Community Hospital Physical Therapy	Benton; Lincoln; Linn	9/1/2022	12/31/2023
HNS	Health Navigation Station	St. Martin's Episcopal Church	Linn	9/1/2022	12/31/2023
HUBV	Hub City Village 2	Creating Housing Coalition	Linn	7/1/2023	12/31/2024
IATHW	Improving Access with THWs	Unity Shelter	Benton	1/1/2023	12/31/2023
IFCW	Integrated Foster Child Wellbeing	Samaritan Health Services	Benton; Lincoln; Linn	1/1/2019	12/31/2023
MHHC	Mental Health Home Clinic	Samaritan Medical Group	Linn	1/1/2021	12/31/2024
NAMRX	Namaste Rx	Namaste Rx LLC	Benton; Lincoln; Linn	1/1/2022	12/31/2023
NPSH	Navigation to Permanent Supportive Housing	Lincoln County Sheriff's Office	Lincoln	1/1/2020	12/31/2023
OODC	Overcoming Obstacles to Dental Care	Capitol Dental Care	Benton; Linn	1/1/2023	12/31/2024
PUENTE	PUENTES	Casa Latinos Unidos	Benton; Linn	1/1/2022	12/31/2023
TIAH	Transitioning into a Home	Furniture Share	Benton; Lincoln; Linn	9/1/2022	12/31/2024
WELLTM	Wellness Care Team	Family Assistance and Resource Center Group	Linn	1/1/2023	12/31/2023
WnR	Walk 'n Roll	Newport 60+ Activity Center	Benton; Lincoln; Linn	9/1/2022	12/31/2023
WVC	Women Veterans Cohort	Red Feather Ranch	Benton; Lincoln; Linn	10/1/2021	12/31/2023
Workgroups					
COWG	Connect Oregon Workgroup	InterCommunity Health Network CCO	Benton; Lincoln; Linn	5/1/21	present
HEWG	Health Equity Workgroup	InterCommunity Health Network CCO	Benton; Lincoln; Linn	5/1/15	present
SDoHWG	Social Determinants of Health Workgroup	InterCommunity Health Network CCO	Benton, Lincoln, Linn	11/16/17	present
SUSTWG	Sustainability Workgroup	InterCommunity Health Network CCO	Benton; Lincoln; Linn	1/26/22	present
THWWG	Traditional Health Workers Workgroup	InterCommunity Health Network CCO	Benton; Lincoln; Linn	5/21/13	present

Delivery System Transformation Committee (DST) 2023 Calendar

January	5	Racial Equity Training		
	19	Strategic Planning: Racial Equity Discussion, Charter, and Roles & Responsibilities		
February	2	CDP	TTH	Charter Review & Priorities
	16	CCP	HUBV	Engagement
March	2	DSDP	PBHT	Engagement
	16	PEER	OBFY	RFP & Priorities
	30	WINS	DDDW	RFP & Priorities
April	13	RFP Discussion		
	27	RFP Finalization		
May	11	Scoring Exercise		
	25	Pilot Expansion Requests	Pilot Updates	

KEY

Closeout
Request for Proposal
Strategic Planning
Miscellaneous
Training
Pilot Updates
Workgroup Updates

June	8	CAC UPDATE	IHN-CCO Health Equity Plan Review	
	22	LOI DECISIONS		
July	6	CAPACITY BUILDING DECISIONS		
	20		Pilot Updates	
August	3	SMALL RFP DECISIONS		
	Regional Planning Council August 10			
	17	RFP PRESENTATIONS		
	24	RFP PRESENTATIONS		
September	31	RFP PRESENTATIONS		
	14	RFP DECISIONS		
	28	PSLS		Workgroup Updates
	Regional Planning Council October 5			
October	12			
	26		Pilot Updates	
November	9			
December	7			

DST Attendance and Voting Records

List includes all that attended in the past year based on the anchor date of previous voting decisions. Voters must attend at least 50% of the meetings since the previous voting period and have a signed and current Roles & Responsibilities form on file.

Name	R&R	Voting Sept 14 (13 to vote)
Abby Mulcahy	Yes	9
Adam Shanks	No	2
Ailiah Schafer	No	3
Alex Llumiquinga	No	3
Alicia Bublitz	Non-voter	18
Alison Hellums	No	2
Allison Hobgood	Yes	12
Allison Myers	No	1
Andrea Myhre	Yes	10
Angel Harris	No	3
Anita Earl	No	1
Annie McDonald	Yes	17
Ashley Hoffman	No	9
Bettina Schempf	Yes	11
Britny Chandler	Yes	9
Brock Byers	No	4
Bryan Decker	No	10
Bryn McCornack	Yes	6
Carissa Cousins	Yes	3
Carmen Moody	No	1
Carol Davies	No	1
Cassie McCrea-Bell	No	3
Catherine Baker	No	1
Charissa Young-White	Non-voter	19
Daniela Aguilar	No	2
Danny Magaña	No	22
Deb Fell-Carlson	Yes	12
Dee Teem	Yes	3
Diane Scottaline	No	1
Dick Knowles	Yes	21
Diego Nieto	No	1

Elizabeth Hazlewood	Yes	12
Emma Chavez Sosa	Yes	19
Emma Deane	No	3
Eric Vinson	No	1
Erin Gudge	Yes	20
Erin Sedlacek	No	8
Erin Zolach	No	1
Gabriel Parra	No	1
Georgia Smith	Yes	1
Helen Higgins	No	1
Jan Molnar-Fitzgerald	No	2
Jay Yedziniak	Yes	2
Jennifer Solberg	No	1
Kami Beard	No	12
Karen Hall	No	4
Karen Weiner	Yes	17
Katelyn Hershberger	No	1
Kimberly Lane	No	1
Kristty Zamora-Polanco	No	10
Lalori Lager	No	5
Larry Eby	No	7
Laurel Schwinabart	Non-voter	20
LeAnne Trask	No	4
Linda Mann	Yes	10
Liv Gifford	No	1
Lorenzo Froehle	No	2
Loretta Cordova	No	2
Marci Howard	No	1
Marie Long	No	2
Maritza's Leon	No	1
Mary Ann Wren	No	2
Melissa Cheyney	No	2
Melissa Isavoran	Yes	15
Miao Zhao	No	3
Mica Contreras	No	11
Michael Couch	Yes	18
Michelle Maddux-Robinson	No	3
Mike Jerpbak	Yes	14
Miranda Miller	No	1

Miranda Tasker	No	7
Nicole Breuner	No	5
Paige Jenkins	Yes	6
Paulina Kaiser	Yes	13
Priya Prakash	Yes	1
Rachel Petersen	No	1
Rebekah Fowler	Yes	20
Renee Smith	Yes	18
Ricardo Contreras	Yes	1
Rolly Kinney	Yes	20
Roslyn Burmood	Yes	13
Sandi Phibbs	No	2
Sara Jameson	Yes	22
Sequoia Eady	No	1
Shana Palmer-Whalen	No	1
Shannon Rose	Yes	22
Sharna Prasad	No	2
Shirley Byrd	No	4
Stacey Bartholomew	Yes	18
Susan Trachsel	Yes	15

DST Attendance and Minutes
8/24/2023

Welcome and Introductions:

Renee Smith	Beck Fox	Alicia Bublitz	Michael Couch	LeAnne Trask
Andrea Mhyre	Annie McDonald	Sara Jameson	Charissa Young-White	Cole Ray
Danny Magana	Dick Knowles	Elizabeth Hazlewood	Emma Chavez	Erin Gudge
Allison Hobgood	Deb Fel-Carlson	Karen Rockwell	Karen Hall	Kristty Zamora-Polanco
Larry Eby	Laurel Schwinabart	Michelle Robinson	Shannon Rose	Stacey Bartholomew
Woody Crobar	Susan Trachsel	Jayne Romero	Jason Christiansen	Paulina Kaiser
Kami Beard				

Transformation Update:

Large RFP presentation, discussion, and voting process overview.

Charissa Young-White announced her departure from IHN-CCO with a last day of 9/21/2023.

Presentations:

**Pollywog
Asset Mapping Project**

Q&A

Q: How will this be shared with all of us? If I talk to someone at church, how can I direct them to resources based on the findings of this project? Can I share the map?

A: We will have a report at the end of this project. During the project, participants will be using stickers on 4x4 foot maps. From there, it goes through a data analysis process and we will gladly share the results with our partners.

Q: What will the approach be for some of these rural areas? Can participants self-identify where these resources are, or do they pick from a pre-established list?

A: Participants can use the stickers to indicate wherever their resources are on the map.

Q: Is there other funding for this project? Additionally, have you been in contact with others that have done asset mapping? If so, how are you integrating that?

A: Pollywog staff and Early Learning Hub staff are partially funded by the state. We are not contracting with someone professionally to do the asset mapping due to the prohibitive cost. Other agencies have done asset mapping, but we are not always looking at the same data points.

Q: What plans do you have to address the deficits that you might find as a result of this project? Is there a plan to implement action?

A: Local data will be brought to the state level to inform decisions. The Early Learning Division has a committee that we can bring this data to that will in turn push it up to the state level.

**Lincoln County Health & Human Services
Emergency Winter Shelter Program**

Q&A

Q: Are there any potential sites that have been identified?

A: We are in a purchase deal agreement right now. In the short term, knowing the amount of time it will take to get renovations in order, we have set up a congregational rotation in Newport. We are still vetting options in Lincoln City in partnership with local leadership.

Q: As a no/low barrier shelter, what barriers have you considered for the comfort/safety of residents on site? (E.g., do you have a policy plan in place for sex offenders?)

A: We have to look at the location of the sites as part of that. We want to accommodate as many people as we can, but we also may have children and families in the mix. We recognize that many of these issues fall on a spectrum.

Q: Have you engaged with the Confederated Tribe of Siletz Indians on this project?

A: We have done a very broad-based outreach on this project, though we have not done a specific presentation to the tribe on this proposal. We work closely with them in other capacities.

Q: Will these locations serve families?

A: We are considering if we can do that safely. Hotel vouchers for families will continue to be an option for families in need of shelter.

Q: You have indicated that you would like your shelter to start operations on November 1. Is there additional funding in place to cover the time period until DST funding would potentially begin in January 2024?

A: Yes, including funds from Lincoln County.

Q: This is absolutely something we need in Lincoln County. Do you have an idea for what the referral process for hotel vouchers will look like?

A: We envision it being a referral to the Shelter Coordinator, who would administer the vouchers. Ideally, we would have hotels that we know will work with us. We want to streamline it through this coordinator position.

Sleep Trailer, LLC **Sleep Trailer Safe Shelter**

Q&A

Q: How long do you predict people will stay in one of these pods; is there a time limit? What about bathrooms and showers?

A: It's going to be different for each individual. My hope is that people who need to stay there for a long time can do that. Sometimes it takes a while for people to let go and de-stress. Because of the way it's designed, people can feel safe and secure, but it's not a place that you want to live the rest of your life – you want to get out and figure out what's next. The pilot project will also only be 3 months in each location. If the trailer is parked at a site with bathrooms and showers, that would take care of that. Otherwise, we would have portable hygiene facilities.

Q: How are you going to find your sites? How are you going to work on partnerships, potential coding issues, etc.? Three months is a long time in each location, do you have any sites in mind?

A: That's what this first year is all about; partnerships and collaboration. Crossroads has partnerships all over the state, and has been able to help connect us with so many people. When we tested it, we worked with the City Manager, then went to the City Council and had them come see the trailer and ask questions. We have a few potential sites in Lebanon, but not the other cities yet.

Q: How much does it cost?

A: The trailer itself is about \$65,000. For this pilot project, we are just doing a lease. Most of the funds will be going to Crossroads for management.

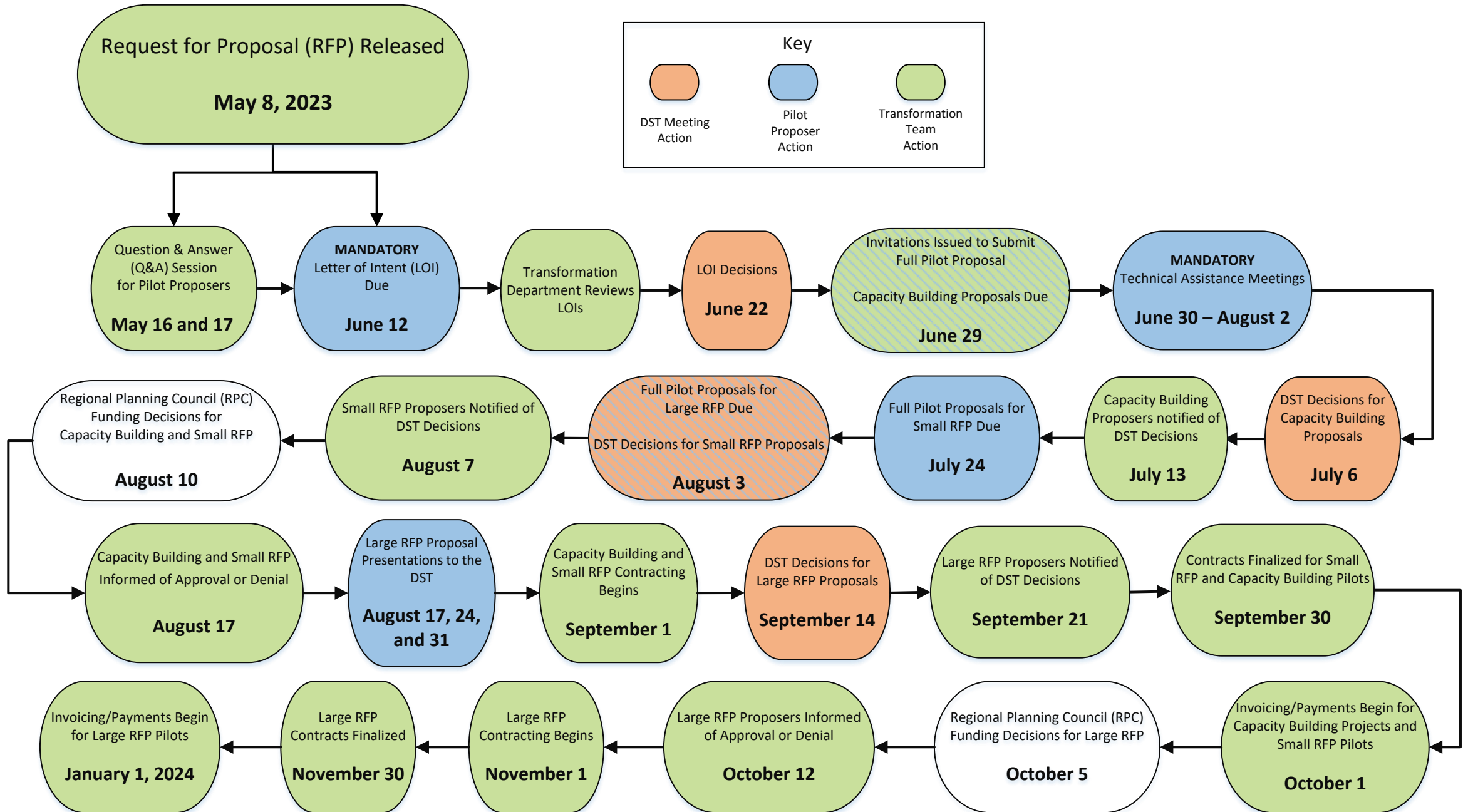
Q: You are a business. Are you looking at becoming a non-profit, or are you trying to sell/lease these trailers to non-profits?

A: Crossroads is our non-profit fiscal sponsor, so we are joined together in that way. We are mostly looking to sell or lease to organizations. We have a big following on social media and lots of interest across the country, but no one wants to be “first” – they want to see a proven concept.

Q: For the first year, you are looking to build partnerships and identify sites. In the second year, you would be placing and moving the trailer to each site, correct? Your budget is a two-year budget, with most of the expenses occurring in the second year, correct?

A: Yes.

IHN-CCO DST Request for Proposal Timeline



Improving Access to Quality Education

Peaceful Gardens Montessori LLC

Peaceful Gardens Montessori seeks to expand its outreach to IHN members and underprivileged groups in our community

Goals:

- Add two new Montessori guides to our team to grow the capacity of the school
- Host free monthly seminars aimed at IHN members.
- Expand our impact by bringing on a Director of Development and Community Engagement

Member and Community Need

- Access to quality education and childcare has a profound impact on a person's health and wellbeing for the rest of their life
- Cost is a major barrier to accessing early childhood education
- PGM is the only Montessori school in Linn county that cares for children younger than 2 ½.

System Transformation

- Partnering with Greater Albany Public Schools
 - Gives aspiring educators the opportunity to learn about a Montessori style education
 - Removes the divide between public and private schools
- Community education events will broaden impact
 - families with IHN
 - Educators who work with children with IHN
 - Childcare providers who care for children with IHN

Leadership and Partnerships

- Community Transition Program
- Greater Albany Public Schools
- Head Start
- Casa Latinos Unidos
- Dual immersion program
- Republic Services

Health Equity

- Early childhood experiences have a lasting impact on mental health.
- Montessori education fosters healthy attachment, social-emotional skills, engagement and cooperative community participation.
- Community education about healthy communication can help parents have better relationships with their kids.
- Supporting teachers and caregivers throughout the community improves conditions for children who do not go to PGM

Definition of Success

- Adding two new Montessori guides will help the school expand to open enrollment to new students, providing more opportunities for IHN members.
- Hosting monthly seminars related to child development will improve childcare outside of PGM, help foster community and form connections with those who want to collaborate with PGM.
- Bringing on a Director of Development and Community Engagement will find partnerships and raise funds that will help the school grow in capacity

Sustainability

Adding two new teachers

- nurture their career growth along with the growth of the school

Community education events

- Share what makes PGM so successful
- Help foster emotionally healthy families
- Connect with people who want to start their own schools

Director of Development and Community Engagement

- Build relationships with local organizations and
- Fundraise to sustain the growing school and its
- Support our mission to serve the extended community.

DST Member Questions?

Positive Outcomes for LGBTQ+ Youth



Pilot Summary and Goals

This project builds towards an inclusive, safe community for LGBTQ+ youth and their families by creating and offering resources to ensure physical, mental, and emotional safety.

Goals:

- Create a new, inclusive, informational Queer Peers curriculum with Portland State University (PSU).
- Expand Queer Peers to Benton County, sustain and grow Linn County Queer Peers.
- Sustain and expand staffing to allow for Queer Peers expansion; connect additional youth with Queer Peers and other programs.
- Design and implement a parenting course for parents and/or guardians of youth who are LGBTQ+ in Linn & Benton counties.

Member and Community Need

- Demographics of the population impacted
 - Primarily serves youth who are LGBTQIA2S+
 - Youth who are rurally located
 - Youth at risk of homelessness or experiencing homelessness
- IHN-CCO Member Impact
 - Many youth and families served by Jackson Street are IHN-CCO members or eligible for membership
 - Support offered for registration when eligible
- Community Need
 - LGBTQ+ youth are at more than double the risk (120%) of homelessness compared to non-LGBTQ peers
 - LGBTQ+ youth had over twice the rate of early death among youth experiencing homelessness (*Voices of Youth Count*, Chapin Hall)

System Transformation

- Collaboration:
 - Youth – contracted listening sessions
 - Portland State University
 - Parenting Strengths Network
 - Linn-Benton Community College
- Learning opportunities:
 - Identify youth needs, community strengths, gaps in parenting skills
 - Youth: self-discovery, peer acceptance, identifying strengths
 - Parents/guardians: community-building, youth and family needs, parenting skills
 - Community: building solidarity, discovering how many other LGBTQ+ people are here, thriving
- Improved physical, mental, emotional, social well-being
- Addresses one pathway to youth homelessness; creates resources for wider system change

Leadership and Partnerships

- Project leadership & staff:
 - Lived experiences with homelessness
 - LGBTQ+ identities
 - People of color, multiple cultural backgrounds
- Formal partnerships:
 - Portland State University – listening sessions and Queer Peers curriculum
 - Parenting Strengths Network – parenting class curriculum
 - Linn-Benton Community College – implementation of parenting class
 - Community members through Pride partnerships – support, connecting the community with these programs

Health Equity

- LGBTQ+ identities and youth homelessness
 - Familial lack of acceptance, hostility
- Stable housing → positive outcomes
 - Emotional and social well-being
 - Educational and employment success
- Addressing rural isolation
 - Building community
 - Providing transportation
- Inclusive approach
 - Physical accessibility,
 - Perceived safety of spaces
 - Linguistic accessibility, cultural responsiveness

Definition of Success

- Short term measures:
 - Survey data: outcomes from FYSB (quantitative)
 - Feedback opportunities for youth, parents during sessions (qualitative)
 - Informal feedback (qualitative)
 - Community referrals (qualitative and quantitative)
- Outputs:
 - Expanded Queer Peers
 - Two new curricula for community, state, nationwide use
 - Increased referrals to Jackson Street continuum, partner services
- Outcomes:
 - Increased acceptance of LGBTQ+ identities in both counties
 - Better-equipped providers (resource creation, inspiration to create own tools)
 - Parents/guardians better equipped to handle youth needs
 - Youth have stronger sense of identity, needs, how to meet those safely

Sustainability

- Transferrable project
 - Curricula can be implemented by other groups community-, state-, nationwide
 - Queer Peers expansion creates learning opportunity for organization
- Support:
 - Jackson Street: committed additional funding, expanding programs to meet needs of LGBTQ+ youth in the coming years
 - Partners: continued work together
 - Community: asking us to fill this need
- Financial sustainability:
 - State and private funding for additional project funding
 - Grants and contracts for long-term support
 - Continued community support, strong development work

DST Member Questions?



Food for Many

Positively impacting the South Albany food
desert

Family Tree Relief Nursery



Pilot Summary and Goals

- Food for Many builds capacity to make a positive impact on the food desert in South Albany improving IHN-CCO members easier and equitable access to healthy foods.
- Goal #1 Research and understand the elements creating the food desert from a systems perspective and an IHN-CCO member's perspective
- Goal #2 Prepare and share findings with local civic groups, community-based organizations and the City of Albany
- Goal #3 Bring together a collaborative group in a collective impact model of food champions including IHN-CCO members to create an implementation plan new culturally relevant food resource based upon community need and end user feedback

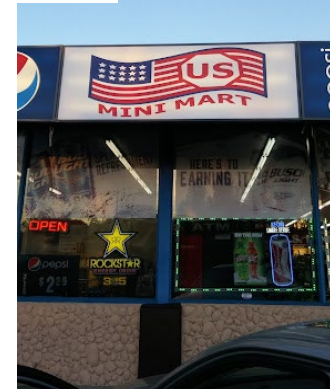
Member and Community Need



- Community Need~ the grocery stores have left the south side and are all together in a one-mile radius
- FISH a main food pantry moved across town, leaving the south side of Albany without a food pantry
- Families without transportation lack access to healthy foods creating potential for poor outcomes for vulnerable communities
- Food insecure children are twice likely to be in fair to poor health
- Mothers that are food insecure are twice likely to report mental health problems
- Food insecurity rates are higher for Hispanic households and Hispanic children were more than twice likely to live in food insecure households compared to White children.
- Food insecurity impacts IHN –CCO members of all communities



Fish of Albany



System Transformation



- Local governments are responsible for leading development in their communities that meet the needs of their citizens
 - Share assessment information and community member voice with city government to challenge them to allocate more resources to develop new shopping areas in south Albany that will meet food needs of community
- Listen to and elevate the ideas of IHN-CCO food bank users on what kind of food resource they need in their community ensuring cultural relevancy
 - Offer support to IHN-CCO members to be part of creating the new resource
- Build collective impact model to bring together a collection of community based organizations to design and build implementation for a new food resource in South Albany
- Document process so that other communities can use template to meet their unique needs
- Improve health of IHN-CCO members and their families

Leadership and Partnerships

- Family Tree will serve as a backbone organization to lead the collaborative and collective process.
 - We will leverage our 17 years of working and supporting our Latino/a/x community and LGBTQIA2S+ relationships in the South Albany to listen and learn on what is important to them in a food resources
 - We will leverage our partnership with a wide range of community partners to garner support and planning for the potential new food resource
 - We will leverage our connections with stakeholders in city government and community influencers to share the information we have learned regarding the negative impact of the food desert on south Albany neighborhoods.
 - From our board to direct service staff over 60% of our team identify with a family experiencing impacts to health due to SDoH in their lifetimes.
- The steering committee will be a cross-sector collaboration of agencies, community organizations and community members wanting to improve access to healthy foods in South Albany neighborhoods.



Health Equity



- IHN-CCO members living on the south side of Albany should have an equal opportunity to reach their full health potential by having easy access to healthy foods like other neighborhoods in Albany.
 - IHN-CCO members know what they need and how they would like to experience a food resource
 - We want to listen and elevate their voice and ideas about the kind of food resources they would like in their neighborhoods.
- We will listen to the families that use our supplemental pantry and connect with other community-based organizations to listen and learn from the IHN-CCO members they serve to understand what they want and need for easier access to healthy food
- To impact the larger system, we will elevate the information, impact and ideas to the City of Albany to challenge them to consider these factors as they support ongoing development in South Albany of transportation, business centers and community spaces

Definition of Success



- In the first year of our project a successes will include
 - Listening and learning from IHN-CCO members and the community on what is important to them in accessing healthy foods.
 - Sharing these ideas with community stakeholders, civic groups, service organizations and the City of Albany and challenging them to act in ongoing development of the south side of Albany to better meet the needs of families and neighborhoods
 - Bringing together a group of committed passionate food advocates to design and build a plan for a new food resource in a collaborative collective impact model where each partner plays a role in the creating and success of the project
 - Design and promote a creative communication tool that will share the reality of food deserts in our communities and the impact on families and community members living at or below the poverty level.
 - Support IHN-CCO members' involvement in the project and elevating their expertise and vision for healthy food in their community
- At the end of the first project year, we will be ready to implement the plan in 2025.

Sustainability



- At the end of the first year of the project we will document our processes and activities that resulted in the completion of our planning year. We will make this document available to any groups that are interested in starting a similar project in their communities.
- Our goal is to use a collective impact model regarding sustainability funds in seeking support from a variety of community partners that are working together to operate the food resource
- We plan on exploring with IHN-CCO new payments and strategies under development to fund food resources for its members.

DST Member Questions?

